

Kali Metals Limited (ACN 653 279 371) ("the Company")

Corporate Governance Statement

This Corporate Governance Statement is current as at 26 September 2024 and has been approved by the Board of the Company on that date.

This document discloses the extent to which the Company has followed the recommendations set by the ASX Corporate Governance Council in the fourth edition of its Corporate Governance Principles and Recommendations (**ASX Recommendations**). The ASX Recommendations are not mandatory, however the ASX Recommendations that will not be followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company adopted, or intends to adopt, instead of the relevant ASX Recommendation.

The Company's corporate governance policies were adopted on 3 November 2023 and are available on the Company's website at <u>www.kalimetals.com.au</u>. All references to "the **Board**" below are references to the board of the Company. All references to "**Shareholders**" below are references to shareholders of the Company.

Principles and Recommendations	Comply (Yes / No)	Explanation
Principle 1 – Lay solid foundations for management ar	nd oversight	
 Recommendation 1.1 A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	Yes	 (a) The Board Charter is disclosed on the Company's website and sets out the principles for the operation of the Board and describes the functions of the Board and the functions delegated to management of the Company. (b) Clause 2 of the Board Charter sets out the responsibilities and functions of the Board. The Board may delegate consideration to a committee of the Board specifically constituted for the relevant purpose. Clause 3 and 8 of the Board Charter sets out the responsibilities delegated to the CEO, management and the company secretary. Clause 7 of the Board Charter sets out the roles and responsibilities of the chair of the Board (Chair). Under authority from the Board the Managing Director is responsible for running the affairs of the Company. Management is responsible for supporting and assisting the Managing Director in the operations and financial aspects of the



		Comply (Yes / No)	Explanation
			Company. Management is responsible for reporting all matters which fall within the Company's materiality thresholds at first instance to the Managing Director, who will then report to the Board where appropriate.
	appointing a person, or putting forward to shareholders a candidate for election, as a director; and		 (a) Clause 5 of the Board Charter notes that in considering any selection, appointment or re-appointment to the Board, the Board will consider the necessary and desirable competencies of any directors and proposed directors. Additionally, the Board will ensure that the Company undertakes appropriate checks before appointing a person or putting forward to securityholders a candidate for election including but not limited to checks on their experience, education and character. Clause 5 of the Board Charter further notes that before appointment to the Board, candidates for selection, election or re-election must confirm they will have sufficient time to fulfil their office, in light of other commitments. (b) The Board Charter also states in Clause 5 the Board will ensure that the Company provides Shareholders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director in the Notice of Meeting. The Annual Report discloses the Board's skills and experience.
A list each	Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		The Company has a written agreement with each director and senior executive setting out the terms of their appointment. The Company will disclose any material variations to these agreements in accordance with the ASX Listing Rules.
The c accor	company secretary of a listed entity should be untable directly to the board, through the chair, I matters to do with the proper functioning of the d.	Yes	Clause 8 of the Board Charter provides that the company secretary is accountable to the Board through the Chair on all matters to do with the proper functioning of the Board. Clause 8 of the Board Charter provides that the Board appoints and removes the company secretary and that all directors are to have direct access to the company secretary.



nciples and Recommendations Comply (Yes / No)		Explanation		
 Recommendation 1.5 A listed entity should: (a) have a Diversity Policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's Diversity Policy and its progress towards achieving them, and either: (i) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (ii) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under the Act. 	Partly	 (a) The Company has a Diversity Policy which applies to all employees, senior executives and directors of the Company and subsidiaries. The Company has not fully complied with Recommendation 1.5 in that it has not set measurable objectives for achieving gender diversity. The Board monitors diversity across the Company and is satisfied with the current level of gender diversity. Due to the small size of the Company and its small number of employees, the Board does not consider it appropriate to formally set measurable objectives for gender diversity at this time. (b) The Diversity Policy is disclosed on the Company's website. (c) As at the reporting date, the proportion of female employees across the organisation is as follows: i. Proportion of women across the organisation – 33% ii. Proportion of women in senior executive positions – 25% iii. Proportion of women on the board – 0% The entity is not a relevant employer under the Workplace Gender Equality Act 2021. 		



		Comply (Yes / No)	Explanation		
	ted entity should: have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	Yes	 (a) Clause 6 of the Board Charter provides that the Board will regularly carry out a review of its performance, its committees and each director. The Chair is task with managing this process along with the Remuneration and Nomination Committee. (b) The Board employs a system of continuous performance evaluation in lieu of a formal review process. 		
	ommendation 1.7 ted entity should: have and disclose a process for periodically evaluating the performance of its senior executives; and disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	Yes	 (a) Clause 6 of the Board Charter provides that the Board will regularly carry out a formal review of the performance of the Managing Director and other senior management against guidelines approved by the Board. The Managing Direct will conduct the review for senior executives that have direct reports. The Boa will be responsible for the Managing Director's review. (b) Clause 6 of the Board Charter notes that the Board will confirm annually whetl this review has taken place. The Company employs a system of continuous performance evaluation in lieu of a formal review process. The current Managing Director commenced employment after the reporting date. 		
Reco	aciple 2 – Structure the board to be effective commendation 2.1 board of a listed entity should: have a nomination committee which: (i) has at least three members, a majority of whom are independent directors; and	and add valu Partly	 (a) The Company has a Remuneration and Nomination Committee (RNC) Charter outlining the responsibilities of the RNC. (i) The RNC has three members, and one independent director. (ii) The RNC is chaired by an independent director (Simon Coyle). (iii) The RNC Charter is be disclosed on the Company's website. 		



		Comply (Yes / No)	Explanation
(b)	 (ii) is chaired by an independent director; and disclose (iii) the charter of the committee; (iv) the members of the committee; (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 		 (iv) The members of the RNC are Simon Coyle (Chair), Graeme Sloan and Luke Reinehr. (v) The RNC has met approximately six times during the reporting period
A liste matrix the bo	Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.		A Board Skills Matrix has been developed and is regularly reviewed by the Board to ensure it has an appropriate mix of skills, experience and diversity to conduct its operations in an effective manner. Clause 5 of the Board Charter sets out the aim of the Board to have an appropriate mix of skills, experience, expertise and diversity relevant to the Company's business and the Board's duties and responsibilities. Clause 2 of the Board Charter provides that the Board will regularly assess the independence of all directors. The current board skills matrix that has been adopted by the Company is set out in Attachment A.



Prin	Principles and Recommendations Comply (Yes / No)		Explanation		
	ted entity should disclose: the names of the directors considered by the board to be independent directors; if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and the length of service of each director.	Yes	 The Company discloses: (a) Simon Coyle is an independent director; (b) the Company does not have any directors who fall into this category; and (c) the length of service of each director as at the end of the reporting period is: (i) Luke Reinher - 2 years, 10 months; (ii) Paul Adams - 2 years, 10 months; (iii) Graeme Sloan - 1 year, 1 month; and (iv) Simon Coyle - 1 year, 1 month. 		
Recommendation 2.4 A majority of the board of a listed entity should be independent directors.		No	Clause 4 of the Board Charter provides that the majority of the Board should, to the extent practicable given the size and composition of the Board from time to time, be comprised of independent directors. The Company has one independent director, however whilst Graeme Sloan is not technically considered an independent director as he was previously the Managing Director, the Company considers Mr Sloan to operate independently in practice. The Board believes that Mr Sloan brings an objective and unbiased judgement to the role of director.		
The inde	chair of the board of a listed entity should be an pendent director and, in particular, should not be same person as the CEO of the entity.	No	The Chair currently (Luke Reinehr) is not an independent director, but is not the same person as the Managing Director. Clause 7 of the Board Charter provides that the Chair, where practicable, must be an independent director. The Board acknowledges this recommendation but nevertheless, the Board believes that Mr Reinehr brings an objective and unbiased judgement to his role as Chair and is currently an appropriate person for the position given his considerable skills, experience and deep understanding of the Company's business.		



Principles and Recommendations	Comply (Yes / No)	Explanation	
Recommendation 2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	Clause 5 of the Board Charter provides that new directors will be briefed on their roles and responsibilities and the minutes and papers of Board and committee meetings will be made available to them. It also provides that time will be allocated at Board and committee meetings for the continuing education of directors on significant issues facing the Company and changes to the regulatory environment.	
Principle 3 – Instil a culture of acting lawfully, et	hically and re	esponsibly	
Recommendation 3.1 A listed entity should articulate and disclose its values.	Yes	The Company has a Code of Conduct which articulates the Company's values.	
Recommendation 3.2A listed entity should:(a)have a code of conduct for its directors, senior executives and employees; and(b)disclose that code or a summary of it.	Yes	 (a) The Company has a Code of Conduct which applies to directors, senior executives and employees of the Company. (b) A copy of the Company's Code of Conduct is disclosed on its website. 	
Recommendation 3.3A listed entity should:(a)have and disclose a whistleblower policy; and(b)ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	Yes	 (a) The Company has a Whistleblower Protection Policy. (b) Clause 11 of the Whistleblower Protection Policy provides that the Board or its delegated committee will be informed of any material incidents reported under the Policy. 	
Recommendation 3.4 A listed entity should:	Yes	(a) The Company has an Anti-Bribery and Corruption Policy.	



Prin	ciples a	and Recommendations	Comply (Yes / No)	Explanation	1
(a)		and disclose an anti-bribery and policy; and			se 4 of the Anti-Bribery and Corruption Policy provides that all material ches of the Policy must be reported immediately to the Board.
(b)		e that the board or a committee of the is informed of any material breaches of olicy.			
Prin	ciple 4	– Safeguard the integrity of corporat	e reports		
		lation 4.1	Partly		y has established an Audit and Risk Management Committee (ARC) which is the ARC Charter which sets out its roles and responsibilities.
(a)		f a listed entity should: an audit committee which:			the ARC Charter provides that given the current size and composition of the nature and scope of the operations of the Company, the Board will
	(i)	has at least three members, all of whom are non-executive directors and a		perform the r	ole of the ARC.
		majority of whom are independent directors; and			The ARC, whilst not made up entirely of non-executive directors, is made up of four directors: Luke Reinehr, Graeme Sloan, Paul Adams and Simon Coyle;
	(ii)	is chaired by an independent director, who is not the chair of the board,			The ARC is not chaired by the Chair, and is chaired by an independent director, Simon Coyle;
	(iii)	and disclose: the charter of the committee;			The charter of the ARC is disclosed and available on the Company's website;
	(i∨)	the relevant qualifications and experience of the members of the committee; and		(iv)	All director's qualifications and experience are detailed in the Prospectus dated 3 November 2023 issued by the Company (Prospectus) and are included in the Annual Report; and
	(v)	in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or			The ARC did not meet independently during the reporting period, but matters pertaining to the functions of the ARC were discussed at board meetings when necessary.
(b)		bes not have an audit committee, disclose act and the processes it employs that			



Principles and Recommendations	Comply (Yes / No)	Explanation
independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		
Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Yes	Clause 6 of the ARC Charter provides that the ARC will review the Company's financial statements with management and its external auditor before providing their recommendation to the Board with regard to approval of the statements. The ARC is also responsible for ensuring that appropriate processes are in place to form the basis upon which the persons performing the function of Chief Executive Officer and Chief Financial Officer provide the recommended declarations in relation to the Company's financial statements.
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Yes	Clauses 4 and 6 of the ARC Charter provides the process for the ARC to prepare and present financial statements and reports.
Principle 5 – Make timely and balanced disclosu		
Recommendation 5.1	Yes	 (a) The Company has adopted a Disclosure Policy, (b) The Policy is disclosed on the Company's website
A listed entity should:		(b) The Policy is disclosed on the Company's website.



		Comply (Yes / No)	Explanation
(a) (b)	have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and disclose that policy or a summary of it.		
A list copie	Recommendation 5.2 A listed entity should ensure that its Board receives copies of all material market announcements promptly after they have been made.		Clause 4 of the Disclosure Policy notes that the Board will be provided with copies of all material market announcements promptly after they have been made.
A list inves copy Mark	Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		Clause 9 of the Disclosure Policy provides that a copy of any new and substantive investor or analyst presentation must be released to ASX prior to the presentation being made.
Prin	ciple 6 – Respect the rights of securityholde	ers	
Recommendation 6.1YeA listed entity should provide information about itself and its governance to investors via its website.		Yes	The Company provides information about itself and its governance on its website pursuant to its Shareholder Communication Policy.
A list inves	emmendation 6.2 red entity should design and implement an stor relations program to facilitate effective two- communication with investors.	Yes	 The Company's Shareholder Communication Policy provides for an investor relations program which actively encourages two-way communication: through the Company's AGM, where Shareholder participation is actively encouraged and facilitated; and by providing Shareholders with information via the investor section of the Company's website and the option to receive email communications and send



Principles and Recommendations	Comply (Yes / No)	Explanation
		email communications directly to the Company and to the Company's share registry.
Recommendation 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Yes	The Company discloses its Shareholder Communication Policy on its website.
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	Clause 6 of the Company's Shareholder Communication Policy provides that the Company will ensure that all substantive resolutions at a meeting of shareholders are decided by a poll rather than by a show of hands.
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	The Company's Shareholder Communication Policy provides securityholders the option to receive email communications and send email communications directly to the Company and to the Company's share registry.
Principle 7 - Recognise and manage risk		
Recommendation 7.1The board of a listed entity should:(a) have a committee or committees to oversee risk, each of which:(i) has at least three members, a majority of whom are independent directors; and	Partly	The Company has established the ARC which is governed by the ARC Charter which sets out its roles and responsibilities. Clause 2(a) of the ARC Charter provides that given the current size and composition of the Board and the nature and scope of the operations of the Company, the Board will perform the role of the ARC. (vi) One director is independent, Simon Coyle;



Principles and Recommendations		Comply (Yes / No)	Explanation					
	(ii)	is chaired by an independent director, and disclose			(vi	 The ARC is not chaired by the Chair, and is chaired by an independent director, Simon Coyle; 		
	(iii)	the charter of the committee;			(vi	The charter of the ARC is disclosed and available on the Company's website;		
	(i∨) (∨)	the members of the committee; and as at the end of each reporting period,			(ix) the members of the committee are Luke Reinehr, Graeme Sloan, Paul Adams and Simon Coyle; and		
		the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or				(x)		
(b)	comr that f overs	oes not have a risk committee or nittees that satisfy (a) above, disclose fact and the processes it employs for seeing the entity's risk management ework.		(b)	(b) The Company regularly monitors its risk management framework and has a risk register which is discussed regularly at Board meetings, with inputs f senior executive team.			
Reco	Recommendation 7.2		Yes	(a	(a) Clause 7 of the ARC Charter provides that the ARC, or in their absence the Board			
The	board o	r a committee of the board should:		(to satisfy itself that it continues to be sound.	s responsible for reviewing the risk framework of the Company at least annually to satisfy itself that it continues to be sound.		
(a)	fram	w the entity's risk management ework at least annually to satisfy itself t continues to be sound; and				e Company has conducted a review of its risk management framework, and has epared a risk register.		
(b)		ose, in relation to each reporting period, her such a review has taken place.						
Reco	ommen	dation 7.3	Partly			Due to the size of the Company and its current level of activity and operations,		
A list	ed enti	ty should disclose:			1	he Company does not have an internal audit function.		
(a)	funct	as an internal audit function, how the ion is structured and what role it orms; or			(The Company conducts periodic reviews of the Company's financial systems, documents and processes, and any recommendations for improvement are reported to the Board as part of the Company's risk management processes.		



Principles and Recommendations			Comply (Yes / No)	Explanation
(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.				
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to economic environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.		Yes	In order to mitigate any material exposure to economic, environmental and social sustainability risks, the Board has oversight of risk management and meet to review and assess risks. The Company currently does not have any material exposure to economic, environmental or social risks.	
Prin	ciple 8	B – Remunerate fairly and responsibly		
Recommendation 8.1		Partly	(a) The Company has a RNC which:	
The board of a listed entity should:			(i) Has three members and one independent director, Simon Coyle;	
(a)	have	a remuneration committee which:		(ii) Is chaired by an independent director, Simon Coyle;
	(i)	has at least three members, a majority		(iii) The RNC Charter is available on the Company's website;
	(ii)	of whom are independent directors; and is chaired by an independent director.		(iv) The members of the RNC are Simon Coyle (Chair), Graeme Sloan and Luke Reinehr; and
		and disclose:		(v) The RNC has met approximately six times during the reporting period.
	(i)	the charter of the committee;		
	(ii)	the members of the committee; and		
	(iii)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or		



Principles and Recommendations	Comply (Yes / No)	Explanation
 (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 		
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non- executive directors and the remuneration of executive directors and other senior executives.	Yes	Clause 2(b) of the Board Charter and Clause 4(a) of the RNC Charter provide for the evaluation and approval by the Board (with the assistance of the Remuneration and Nomination Committee) of the remuneration packages of non-executive directors, executive directors and other senior executives (including in relation to the administration of short-term and long-term incentive plans and engagement of external remuneration consultants). The remuneration of any executive director will be decided by the Board, without the affected executive director participating in that decision-making process. In addition, subject to any necessary regulatory or Shareholder approvals, a director may be paid fees or other amounts as the directors determine where a director performs special duties or otherwise performs services outside the scope of the ordinary duties of a director. Directors are also entitled to be paid reasonable travel and other expenses incurred by them in the course of the performance of their duties as directors. Details of the Company's remuneration policies and practices for non-executive directors, executive directors and senior management are disclosed in the Annual Report and on the Company's website.
 Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether 	Yes	 a) Clause 4.2 of the Securities Trading Policy prohibits directors and senior management (and their associated investment vehicles) from trading in financial products that limit the economic risk of security holdings (eg hedging arrangements). b) The Securities Trading Policy is available on the Company's website.



Principles and Recommendations		Comply (Yes / No)	Explanation							
	through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and									
(b)	disclose that policy or a summary of it.									
Principle 9 – Additional recommendation that apply only in certain cases										
Reco	mmendation 9.1	N/A								
A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should be disclosed the processes it had in place to ensure the director understands and can contribute to the discussion at those meetings and understands and can discharge their obligations in relation to those documents.										
Reco	mmendation 9.2	N/A								
ensu	ed entity established outside Australia should re that meetings of security holders are held at a onable place and time.									
Reco	mmendation 9.3	N/A								
exter shoul AGM	ed entity established outside Australia, and an nally managed listed entity that has a AGM, Id ensure that its external auditor attends its and is available to answer questions from rity holders relevant to the audit.									



Attachment A – Board Skills Matrix

Kali Metals Limited Board Skills Matrix			Skills, Experience, and Expertise													Diversity			
									'	ndustr	у	Finance							
Name	Position	Independent (state 'Y' or 'N')	Strategy	Corporate Governance	Risk & Compliance	Legal	Health/Safety/Environment	Investor/Public Relations	Geological/Minerals	Mining/Engineering/ Metallurgy	Commercial/Operational	Financial/Accounting	CapitalMarkets	Mergers & Acquisitions	Ethnicity	Age	Gender		
Board of Directors										-									
Luke Reinehr	Non-Executive Chairman	N	3	2	3	3	2	3	2	2	3	3	2	2	С	63	М		
Graeme Sloan	Non-Executive Director	Ν	3	3	3	2	3	3	3	3	3	2	2	2	С	70	М		
Paul Adams	Managing Director	Ν	3	2	2	2	2	3	3	3	2	3	3	3	С	59	М		
Simon Coyle	Non-Executive Director	Y	3	3	2	2	3	3	3	3	3	3	2	3	С	43	М		



Corporate Governance Statement